

**Fora: Network for Change**  
**(formerly G(irls)20)**  
**Financial Statements**  
*December 31, 2021*

**Fora: Network for Change  
(formerly G(irls)20)  
Contents**

*For the year ended December 31, 2021*

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## Independent Auditor's Report

To the Directors of Fora: Network for Change:

### Qualified Opinion

We have audited the financial statements of Fora: Network for Change (the "Charity"), which comprise the statement of financial position as at December 31, 2021, and the statements of operations and changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Charity as at December 31, 2021, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

### Basis for Qualified Opinion

In common with many not-for-profit organizations, the Charity derives revenue from fundraising activities, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Charity. Therefore, we were not able to determine whether any adjustments might be necessary to fundraising revenue, excess of expenses over revenues for the year ended December 31, 2021, current assets as at December 31, 2021, and net assets as at January 1, 2021 and December 31, 2021. Our audit opinion on the financial statements for the year ended December 31, 2020 was modified accordingly because of the possible effects of a similar limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Charity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Charity's financial reporting process.

### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Charity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Charity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Burlington, Ontario

June 24, 2022

*MNP LLP*

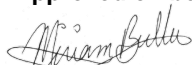
Chartered Professional Accountants

Licensed Public Accountants

**Fora: Network for Change**  
**(formerly G(irls)20)**  
**Statement of Financial Position**  
*As at December 31, 2021*

	2021	2020
<b>Assets</b>		
<b>Current</b>		
Cash	561,361	447,340
Amounts receivable (Note 3)	6,792	45,627
HST recoverable	11,458	13,968
Prepaid expenses and deposits	6,931	1,253
	<b>586,542</b>	508,188
<b>Capital assets (Note 4)</b>	<b>2,621</b>	2,719
	<b>589,163</b>	510,907
<b>Liabilities</b>		
<b>Current</b>		
Accounts payable and accrued liabilities	15,301	10,685
<b>Deferred contributions (Note 5)</b>	<b>199,893</b>	210,745
	<b>215,194</b>	221,430
<b>Net Assets</b>	<b>373,969</b>	289,477
	<b>589,163</b>	510,907

Approved on behalf of the Board



Director

**Fora: Network for Change**  
**(formerly G(irls)20)**  
**Statement of Operations and Changes in Net Assets**  
*For the year ended December 31, 2021*

	<b>2021</b>	<b>2020</b>
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<b>Contributions</b>		
Government funding	268,145	269,292
Corporate contributions	161,784	192,333
Foundation contributions	177,272	123,481
Other contributions	128,053	50,004
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	<b>735,254</b>	635,110
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<b>Expenses</b>		
Advocacy program	33,912	4,769
Community program	156,972	52,061
Girls on Boards program	183,324	183,136
Global Summit program	45,214	111,715
Communications	17,976	-
Fundraising	58,747	7,841
Operations	52,860	82,694
Social enterprise	101,757	92,457
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	<b>650,762</b>	534,673
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<b>Excess of revenue over expenses for the year</b>	<b>84,492</b>	100,437
<b>Net assets, beginning of year</b>	<b>289,477</b>	189,040
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<b>Net assets, end of year</b>	<b>373,969</b>	289,477
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*The accompanying notes are an integral part of these financial statements*

**Fora: Network for Change**  
**(formerly G(irls)20)**  
**Statement of Cash Flows**  
*For the year ended December 31, 2021*

	2021	2020
<b>Cash provided by (used for) the following activities</b>		
<b>Operating</b>		
Excess of revenue over expenses for the year	84,492	100,437
Amortization	1,189	1,080
	<b>85,681</b>	101,517
Changes in working capital accounts		
Amounts receivable	38,835	(45,627)
HST recoverable	2,510	6,248
Prepaid expenses and deposits	(5,678)	932
Accounts payable and accrued liabilities	4,616	(31,929)
Deferred contributions	(10,852)	59,186
	<b>115,112</b>	90,327
<b>Investing</b>		
Purchase of capital assets	(1,091)	-
	<b>114,021</b>	90,327
<b>Increase in cash resources</b>	<b>114,021</b>	90,327
<b>Cash resources, beginning of year</b>	<b>447,340</b>	357,013
<b>Cash resources, end of year</b>	<b>561,361</b>	447,340

*The accompanying notes are an integral part of these financial statements*

**Fora: Network for Change**  
**(formerly G(irls)20)**  
**Notes to the Financial Statements**  
*For the year ended December 31, 2021*

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**1. Incorporation and nature of the Charity**

Fora: Network for Change (the "Charity") is incorporated in Canada without share capital. The Charity is a registered charity and thus is exempt from income taxes under the Income Tax Act. During the year, the Charity changed its name from G(irls)20 to Fora: Network for Change.

Launched in 2009 at the Clinton Global Initiative, the Charity places young women and gender-diverse leaders at the centre of decision-making processes. Through its signature programs, Global Summit and Girls on Boards, the Charity makes strategic investments in young women through education and training, building networks, and access to unparalleled opportunities at home and abroad. While advocating for change at the global level through the annual Fora: Network for Change Global Summit, the Charity is invested in changing the status quo for women at decision-making tables in communities across Canada by placing Girls on Boards.

The recent outbreak of the coronavirus, also known as "COVID-19", continues to spread across the globe and is impacting worldwide economic activity. Conditions surrounding the coronavirus continue to rapidly evolve and government authorities have implemented emergency measures to mitigate the spread of the virus. The outbreak and the related mitigation measures may have an adverse impact on global economic conditions as well as on the Charity's business activities. The extent to which the coronavirus may impact the Charity's business activities will depend on future developments, such as the ultimate geographic spread of the disease, the duration of the outbreak, travel restrictions, business disruptions and the effectiveness of actions taken in Canada and other countries to contain and treat the disease. These events are highly uncertain and as such, the Charity cannot determine their financial impact at this time.

**2. Significant accounting policies**

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations set out in Part III of the CPA Canada Handbook - Accounting, as issued by the Accounting Standards Board in Canada.

***Revenue recognition***

The Charity follows the deferral method of accounting for contributions. Externally restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Externally restricted contributions received in the year for expenses to be incurred in subsequent years, such as from government funding, are recorded as deferred contributions. Unrestricted contributions, including donations and amounts received from fundraising, are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Contributed materials and services which are not normally purchased by the Charity are not recorded in the accounts.

***Allocation of expenses***

The Charity allocates expenses according to function. Personnel expenses are allocated based on the estimated time incurred performing the activities.

***Government assistance***

Government assistance towards current expenses is recognized as income during the year as a reduction of the related expenses.

***Capital assets***

Computer equipment is recorded at cost and amortized using the straight-line basis over five years.

***Foreign currency translation***

These financial statements have been presented in Canadian dollars, the principal currency of the Charity's operations.

Transaction amounts denominated in foreign currencies are translated into their Canadian dollar equivalents at exchange rates prevailing at the transaction dates. Carrying values of monetary assets and monetary liabilities reflect the exchange rates at the statement of financial position date. Gains and losses on translation or settlement are included in the determination of excess of revenue over expenses for the current period.



**Fora: Network for Change**  
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**Notes to the Financial Statements**  
*For the year ended December 31, 2021*

**2. Significant accounting policies** *(continued from previous page)*

***Use of estimates***

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period.

Amortization is based on the estimated useful life of computer equipment. Accrued liabilities are based on the expected amount to settle the liability at year end. Deferred contributions are based on restricted contributions not yet spent on salaries and other expenditures allocated to the program expenses.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary, they are reported in excess of revenues and expenses in the periods in which they become known.

**3. Amounts receivable**

In response to the negative economic impact of COVID-19, the Government of Canada announced the Canada Emergency Wage Subsidy ("CEWS") program in April 2020. CEWS provides a wage subsidy on eligible remuneration, subject to limits per employee, to eligible employers based on certain criteria, including demonstration of revenue declines as a result of COVID-19. The subsidy generally covers 75% of an employee's wages (to a maximum) for employers of all sizes and across all sectors that have suffered a decrease in gross revenues. The subsidy is retroactive to March 15, 2020. The qualification and application of the CEWS is assessed over multiple four-week application period segments.

During the year, the Charity recognized total CEWS wage subsidies of \$28,199 (2020 - \$75,132) which was recognized as a reduction of the salaries and benefits expense allocated between each of the expense functions. Amounts receivable at year end include government assistance of \$nil (2020 - \$18,399) receivable related to CEWS.

Amounts receivable at year end also include donations from individuals of \$6,792 (2020 - \$nil), other government funding of \$nil (2020 - \$19,305) related to the Leading the Wave project and other government assistance of \$nil (2020 - \$7,923) as part of the Canada Summer Jobs Program.

**4. Capital assets**

	<b>Cost</b>	<b>Accumulated amortization</b>	<b>2021 Net book value</b>	<b>2020 Net book value</b>
Computer equipment	6,491	3,870	2,621	2,719

Amortization expense for the year is \$1,189 (2020 - \$1,080) which has been included in the operations expenses.

**5. Deferred contributions**

Deferred contributions consist of unspent contributions received in connection with the Charity's programs. Recognition of these amounts as revenue is deferred to periods when the specified expenditures are made. Changes in the deferred contribution balance are as follows:

	<b>2021</b>	<b>2020</b>
Balance, beginning of year	<b>210,745</b>	151,559
Amount received during the year	<b>443,803</b>	435,267
Less: Amount recognized as revenue during the year	<b>(454,655)</b>	(376,081)
<b>Balance, end of year</b>	<b>199,893</b>	210,745

**6. Financial instruments**

The Charity, as part of its operations, carries a number of financial instruments including cash, amounts receivable, and accounts payable and accrued liabilities. It is management's opinion that the Charity is not exposed to significant interest, currency, credit, liquidity or other price risks arising from these financial instruments except as otherwise disclosed.

***Liquidity risk***

Liquidity risk is the risk that the Charity will encounter difficulty in meeting obligations associated with financial liabilities. The Charity enters into transactions to borrow funds from financial institutions or other creditors, for which repayment is required at various maturity dates.

**7. Comparative figures**

Certain comparative figures have been reclassified to conform with the current year presentation. Excess of revenue over expenses previously reported has not been affected by this reclassification.